### Tuesday, March 29

11:00 AM  **Registration opens**  
Sheraton Promenade West

12:00-5:30 PM  **Pre-conference program: Essentials of IACUC Administration**  
*continued on March 30*  
Sheraton Ballroom

### Wednesday, March 30

7:00 AM  **Registration opens**  
Chicago Promenade

7:30-8:15 AM  **Continental breakfast**  
River Exhibit Hall A

8:00 AM-5:30 PM  **Pre-conference program: Essentials of IACUC Administration**  
*continued from March 29*  
Sheraton Ballroom I-II

8:15 AM-5:00 PM  **Pre-conference program: IACUC 101**  
Chicago Ballroom VIII-X

5:00-6:30 PM  **Pre-conference program networking reception**  
River Exhibit Hall B

### Thursday, March 31

7:00 AM  **Registration opens**  
Chicago Promenade

7:00-8:15 AM  **Continental breakfast**  
River Exhibit Hall B

7:00-8:15 AM  **Continental breakfast: First-time attendees**  
*All first-time conference attendees are welcome! Join this breakfast to connect and network with colleagues and hear from the PRIM&R staff. Please e-mail us at info@primr.org or register online if you’re interested, and we’ll be sure to save you a seat!*  
Chicago Ballroom VIII-IX

8:15-8:45 AM  **Welcome and conference overview**  
Chicago Ballroom

8:45-9:30 AM  **Keynote address: Aging and Ethical Research in Animals: Highly Compatible?**  
Stuart Zola, PhD, Director, Yerkes National Primate Research Center, Emory University  
Chicago Ballroom

9:30-10:45 AM  **Panel I: New Technologies and Cyber Transparency**  
*Moderator: Steve Niemi  
Panelists: Jeffrey Mogil*  
Chicago Ballroom

10:45-11:15 AM  **Coffee and commuting time**

11:15 AM-12:30 PM: **Didactic Sessions and Workshop Series A**

- **A1**  
  *A Dialogue with the United States Department of Agriculture (USDA)*  
  *A Dialogue With… Track*  
  Betty Goldentyer, Nora Wineland  
  Ontario

- **A2**  
  *A Dialogue with the National Association for Biomedical Research (NABR)*  
  *A Dialogue With… Track*  
  Matt Bailey, Taylor Bennett, Andrew Cardon  
  Parlor G

---

- **Indicates didactic session (attendees mostly listen…)**
- **Indicates a Double Session, which includes both lecture and discussion. Pre-registration is required to attend these sessions. Double sessions are held over lunch and end at 1:20 PM. A boxed lunch will be served before the start of the session.**
- **Indicates workshop (attendees talk too!)**
- **Indicates session was chosen from Call for Program Topics.**
- **Indicates session will be taped for Conference Proceedings.**
Thursday, March 31 (cont.)
11:15 AM-12:30 PM: Didactic Sessions and Workshop Series A (cont.)

A3 Compliance via Site Visits and Inspections: OLAW, USDA, and AAALAC Perspectives (A Dialogue With… Track)  
Kathryn Bayne, Cathy Horansak, Axel Wolff  
Michigan A

A4 Creating Quantifiable and Objective Indices of Animal Well-Being (Animal Well-Being and the 3Rs Track)  
J. Martje Fentener Van Vlissingen, Mike Wyss  
Parlor C

A5 Mitigating and/or Minimizing the Use of Controversial Techniques (Animal Well-Being and the 3Rs Track)  
Troy Hallman, Judy Coman  
A6 The IACUC’s Role in Reviewing and Promoting Enrichment Strategies and Social Housing (Animal Well-Being and the 3Rs Track)  
Kristina Adams, George Babcock, Pat Brown, Lisa Halliday  
Michigan B

Jeffrey Mogil, Steve Niemi, Susan Lederer  
Parlor E

A8 Open Forum for Nonaffiliated/Non-Scientific Members (Communication and Advocacy Track)  
Natsuko Kihara, Kathy Wadsworth  
Parlor D

A9 Occupational Health and Safety Programs: Assessing Risks for Staff, Students, and Vendors (Hot Topics, Trends, and Special Issues Track)  
Chris Newcomer, Alison Pohl  
Colorado

A10 Wildlife Protocol Oversight, Including Special Challenges When Conducting Field Studies (Hot Topics, Trends, and Special Issues Track)  
Diane McClure, Dorcas O’Rourke, Robert Sikes  
Mississippi

A11 Meeting the Challenge: IACUC Case Studies in Reviewing Complex Issues (IACUC Administration/Management and Process Track)  
[Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]  
Holly McEntee, Emme Prentice, Susan Silk  
Superior B

A12 IACUC Administrators Share and Compare Ideas, Processes, and SOPs (IACUC Administration/Management and Process Track)  
[Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]  
Rob Anderson, Tracy Heenan, Natalie Mays  
Chicago Ballroom VIII

A13 Optimizing the Integration of Institutional Oversight Committees, Including the IACUC, IBC, and IRB (IACUC Administration/Management and Process Track)  
Colleen Cody, Mary Bowman  
Parlor A

A14 IACUC Fundamentals for New Members and IACUC Staff (IACUC Administration/Management and Process Track)  
[Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]  
Mary Lou James, Monte Matthews  
Missouri

A15 Institutional Investigations of Serious Infractions (IACUC Administration/Management and Process Track)  
[Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]  
Jeff Fortman, Brent Morse, Michael Smith  
Erie

A16 PRIM&R’s Primer on Post-Approval Monitoring (PAM) (Post-Approval Monitoring and Compliance Track)  
David Cannon, Nicolette Petervary, Matthew Taylor  
Superior A
Thursday, March 31 (cont.)
11:15 AM-12:30 PM: Didactic Sessions and Workshop Series A (cont.)

   Arkansas

✓ A18 Training Programs for Personnel at Small Institutions (Qualifications and Training Track) Nicole Duffie, Stacy Pritt, Molly Romick
   Parlor B

   Ohio

12:30-1:30 PM Networking Luncheon... All are welcome!
   River Exhibit Hall B

12:30-1:30 PM CPIA® Networking Lunch
   Interested in connecting with other CPIAs? If so, attend this lunch to network with other professionals currently holding the CPIA credential, discuss your credentialing questions, including those on recertification, and talk with members of the CPIA Council (Molly Greene, Deb Frolicher, Marky Pitts, and MJ Shepherd) and the PRIM&R staff. Please e-mail us at info@primr.org or register online if you're interested, and we'll be sure to save you a seat!
   Chicago Ballroom X

✓ 1:45-3:15 PM Panel II: Oversight Updates: OLAW, USDA, and AAALAC International
   Moderator: MJ Shepherd
   Panelists: Pat Brown (OLAW), Betty Goldentyer (USDA), Chris Newcomer (AAALAC), Gregory Parham (USDA)
   Chicago Ballroom

✓ 3:15-4:30 PM A Living Room Conversation: Harmonizing Your Programs with the Guides
   Moderator: Chris Newcomer
   Panelists: Bill White, Dorcas O'Rourke, Janice Swanson, Martje Fentener van Vlissingen
   Chicago Ballroom

4:30-4:45 PM Coffee and Commuting Time

4:45-6:00 PM: Didactic Sessions and Workshop Series B

✓ B1 Serious or Continuing Noncompliance with PHS Policy and/or the “New” Guide (A Dialogue With... Track) Kathryn Bayne, Axel Wolff
   Ohio

✓ B2 Semiannual Review: OLAW, USDA, and AAALAC Perspectives (A Dialogue With... Track) Brent Morse, Chris Newcomer, Michael Smith
   Superior B

✓ B3 A Dialogue with Animal Advocacy Groups (A Dialogue With... Track) Steve Niemi, Andrew Rowan
   Mississippi

✓ B4 The 3Rs at Work: Case Studies on Protocols Involving Complex Animal Models (Animal Well-Being and the 3Rs Track) Cindy Hoorn, Joanne Zurlo
   Arkansas

✓ B5 Justification of Animal Numbers: What’s Required, What’s Practical, and How to Find that “Magic” Minimum (Animal Well-Being and the 3Rs Track) Beth Ford, Valerie Fratus
   Michigan A

✓ B6 Open Forum for IACUC Chairs: Come with Questions, Leave with Answers (Communication and Advocacy Track) Curt Christoffersen, Jan Novakofski
   Michigan B

✓ B7 Developing and Implementing a Crisis Management Plan and/or a Disaster Response Plan (Communication and Advocacy Track) Matt Bailey, Nicolette Petervary
   Huron

9 Indicates didactic session (attendees mostly listen…)
Flag Indicates a Double Session, which includes both lecture and discussion. Pre-registration is required to attend these sessions. Double sessions are held over lunch and end at 1:20 PM. A boxed lunch will be served before the start of the session.

☆ Indicates session was chosen from Call for Program Topics.
✓ Indicates session will be taped for Conference Proceedings
Thursday, March 31 (cont.)
4:45-6:00 PM: Didactic Sessions and Workshop Series B (cont.)

**B8** Poster Presentation *(Hot Topics, Trends, and Special Issues Track)*
Moderator: Harry Rozmianek
2. Compliance and Oversight of Research Endeavors (CORE): Developing a Culture of Compliance within your animal care program, Christine M. Boisvert

**B9** Preparing for AAALAC Site Visits: Getting Your PIs and Labs Ready *(Hot Topics, Trends, and Special Issues Track)* Mary Lou James, MJ Shepherd

**B10** What’s New in the 5th Edition of *Biosafety in Microbiological and Biomedical Laboratories (BMBL)*? *(Hot Topics, Trends, and Special Issues Track)*
Lesley Colby, Lois Zitzow

**B11** Developing and Implementing IACUC Policies and Standard Operating Procedures *(IACUC Administration/Management and Process Track)*
Dawn O’Connor, Kathy Wadsworth

**B12** Establishing an IACUC: How to Initiate the Process *(IACUC Administration/Management and Process Track)*
Mary Lou James, MJ Shepherd

**B13** Initial and Continuing Training and Assessment of IACUC Members *(IACUC Administration/Management and Process Track)*
Molly Greene, Natalie Mays, Marky Pitts

**B14** Strategies for Implementing the “New” Guide *(IACUC Administration/Management and Process Track)*
Taylor Bennett, Jeff Fortman

**B15** Formal and Informal Approaches to Post-Approval Monitoring *(Post-Approval Monitoring and Compliance Track)*
Matthew Taylor, Joseph Thulin, Amanda Watts

**B16** Special Challenges for Small Organizations, Including Biotechs, Colleges, and IACUCs in Small Clinical Research Organizations *(Protocol Review Track)*
Shannon Harr, Stacy Pritt

**B17** Innovations in Personnel Training *(Qualifications and Training Track)*
Szczepec Baran, Paula Clifford

**B18** Training Programs for Personnel at Large Institutions *(Qualifications and Training Track)*
Lynn Anderson, Nicole Duffee, Tracy Heenan

**B19** The Whos, Whats, Whens, and Hows of Semiannual Facility Inspections *(Semiannual Inspection and Programmatic Review Track)*
Helen O’Meara, Venita Thornton

**B20** USDA Animal Care Policy Manual Revisions *(Hot Topics, Trends, and Special Issues Track)*
Betty Goldentyer, Cathy Hovancsak

**NEW SESSION!**

6:00-7:15 PM Meet and greet the exhibitors!
6:00-7:15 PM Speed Mentoring

adies and discussio. Pre-registration is required to attend these sessions. Double sessions are held over lunch and end at 1:20 PM. A boxed lunch will be served before the start of the session.
Thursday, March 31 (cont.)

6:15-7:15 PM Moderated Abstract Discussions
Join us for an informal opportunity to learn about how your colleagues are supporting the advancement of the humane care and use of animals in research. Each discussion promises to provide important and original ideas in a relaxed and interactive environment.

River Exhibit Hall B

8:00-10:00 PM Screening of HBO’s “Temple Grandin”
Back this year by popular demand! Join us to watch the biopic of Temple Grandin, a revered animal handling expert who also delivered a keynote address at PRIM&R’s 2009 IACUC Conference. The movie captures Grandin’s emotional journey of determination that would ultimately propel her to become a pioneering advocate for autism, and a revolutionary thinker in the cattle industry. All are welcome.

Chicago Ballroom X

Friday, April 1

7:00 AM Registration opens
Chicago Promenade

7:00-8:15 AM Continental breakfast
River Exhibit Hall B

8:15-8:45 AM Welcome
Chicago Ballroom

8:45-9:30 AM Henry Spira Memorial Lecture:
Use of the Translational Model to Understand Primate Well-Being
Melinda Novak, PhD, Chair, Department of Psychology, University of Massachusetts

Chicago Ballroom

9:30-10:45 AM Panel III: Freedom of Information Act (FOIA)-Ready Documents
Moderator: Taylor Bennett
Panelists: Drew Cardon, Lisa Halliday

Chicago Ballroom

10:45-11:15 AM Coffee and Commuting Time

11:15 AM-12:30 PM: Didactic Sessions and Workshop Series C

A* C1 A Dialogue with the National Institutes of Health Office of Laboratory Animal Welfare (NIH OLAW) (A Dialogue With… Track)
Lori Hampton, Susan Silk
Colorado

A* C2 A Dialogue with the United States Department of Defense (DoD) (A Dialogue With… Track) Nina Cisar
Columbus B

Erie

C4 Building Programs in Animal Welfare Science (Animal Well-Being and the 3Rs Track) [Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]
Diane McClure, Joanne Zurlo
Parlor D

A C5 Refinement of Behavioral Testing in Nonhuman Primates (Animal Well-Being and the 3Rs Track) Melinda Novak, Mark Prescott, Hilary Willingale
Parlor A

A* C6 Open Forum for Attending Veterinarians (Communication and Advocacy Track)
Beth Ford, Chris Medina
Michigan B

A* C7 Building and Maintaining Public Trust (Communication and Advocacy Track)
Elizabeth Burnett, Derek Miller, Elizabeth Nunamaker, Alice Ra’an, Nora Wineland
Ohio

Parlor B

* Indicates didactic session (attendees mostly listen…)
A Indicates workshop (attendees talk too!)
A Indicates a Double Session, which includes both lecture and discussion. Pre-registration is required to attend these sessions. Double sessions are held over lunch and end at 1:20 PM. A boxed lunch will be served before the start of the session.

General Information:

Indicates session was chosen from Call for Program Topics.

Indicates session will be taped for Conference Proceedings.
11:15 AM–12:30 PM: Didactic Sessions and Workshop Series C (cont.)

**C9** Biohazard Research in Animals: Integration of Animal Research Programs with Lab/Biosafety and Occupational Health Programs
(Conference Process Track)
Robin Crisler-Roberts, James Klenner, Alison Pohl

**C10** IACUC Minutes: What Should Be Included? What’s Enough? What’s Too Much? (IACUC Administration/Management and Process Track)
Valerie Fratus, Michael Smith, Sally Light

**C11** IACUC Forms: I Need Help and Advice! (IACUC Administration/Management and Process Track) [Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]
Deb Frolicher, Kenneth Greenquist

**C12** The Boundaries of IACUC Jurisdiction (IACUC Administration/Management and Process Track) [Please note this is a double session and will end at 1:30 PM. Please pick-up your boxed lunch before proceeding to the session room. Pre-registration is required to attend.]
Rob Anderson, Lauretta Gerrity, JR Haywood

**C13** Beyond IACUC 101 (Advanced): IACUC Responsibilities (IACUC Administration/Management and Process Track)
Mary Lou James, Monte Matthews

**C14** The “New” Guide: What Do Chapters One and Two Mean to My IACUC? (IACUC Administration/Management and Process Track)
Mary Broom, Pat Brown, Chris Newcomer, MJ Shepherd

**C15** “PAM-ing” Without Dedicated Personnel: Challenges, Strategies, and Solutions (Post-Approval Monitoring and Compliance Track)
David Cannon, Molly Greene

**C16** Ensuring Consonance Between Grants and Protocols: Who, How, and When? (Post-Approval Monitoring and Compliance Track)
Tina Neill-Hudson, Axel Wolff

**C17** Developing and Implementing Personnel Training Programs (Qualifications and Training Track) Lynn Anderson, Paula Clifford, Nicole Duffee

**C18** Semiannual Evaluation Follow-Up and IO Reporting (Semiannual Inspection and Programmatic Review Track)
Colleen Cody, Dawn O’Connor, Venita Thornton

**C19** NEW SESSION!

**Poster Presentation** (Hot Topics, Trends, and Special Issues Track)
**Moderator:** Andrew Rowan
1. Post Approval Monitoring in High Containment: A CDC Perspective, Elizabeth Mothershed, Kismet Scarborough
2. The Use of Class B Cats in Research: Possible Implications and Effects on Data, Elizabeth McGeehan

12:30–1:30 PM Lunch

12:30–1:30 PM Research Ethics Book Group lunch
Participate in a vibrant discussion with plenary speaker Hal Herzog about his book *Some We Love, Some We Hate, Some We Eat: Why It’s So Hard to Think Straight About Animals.* Attendees will also have the opportunity to discuss the book with their peers. Please note that books will be available for purchase. Please e-mail us at info@primr.org or register online if you’re interested.

---

**Indicators:**
- Indicates didactic session (attendees mostly listen…)
- Indicates a Double Session, which includes both lecture and discussion. Pre-registration is required to attend these sessions. Double sessions are held over lunch and end at 1:20 PM. A boxed lunch will be served before the start of the session.
- Indicates a workshop (attendees talk too!)
Friday, April 1 (cont.)

1:45-3:00 PM Panel IV: Facilitating Research and Institutional Accountability
Moderator: J. Michael Wyss
Panelists: Lauretta Gerrity, Lloyd Minor, Steve Niemi

3:00-3:45 PM Plenary address:
Why Is It So Hard To Think Straight About Animals?
Hal Herzog, PhD, Professor of Psychology, Western Carolina University

3:45-4:15 PM Coffee and commuting time

4:15-5:30 PM Didactic Sessions and Workshop Series D

- **D1** A Dialogue with AAALAC International (A Dialogue With… Track)
  Chris Newcomer, Harry Rozmiarek
  - Michigan B

- **D2** A Dialogue with the United States Department of Veterans Affairs (VA)
  (A Dialogue With… Track) Susan Harper
  - Ohio

- **D3** Developing Rational Endpoints (Animal Well-Being and the 3Rs Track)
  Beth Ford, Hilary Willingale
  - Colorado

- **D4** The Use of Live Animals and/or Simulations in Medical Education and Training Programs (Animal Well-Being and the 3Rs Track) Mark Storch
  - Huron

- **D5** Managing the USDA Inspection Process (Communication and Advocacy Track)
  Taylor Bennett, Betty Goldentjer, Cathy Hovancsak
  - Superior B

- **D6** Effective Approaches for Improving Communication Among All Those Involved in Animal Care and Use at an Institution (Communication and Advocacy Track) JR Haywood, Lauretta Gerrity, Donna Jarrell
  - Superior A

- **D7** Top 10 Deficiencies from the Perspective of USDA, OLAW, and AAALAC (Hot Topics, Trends, and Special Issues Track)
  Kathryn Bayne, Pat Brown, Nicolette Petervary
  - Chicago Ballroom IX

- **D8** Developing Benchmarks to Assess and Improve the Work of the IACUC (Hot Topics, Trends, and Special Issues Track) Lauren Cantamessa, Steve Niemi
  - Ontario

- **D9** How Do We Ensure Effective Record Keeping? (IACUC Administration/Management and Process Track) Deb Frolicher, Holly McEntee
  - Erie

- **D10** Strategies for Ensuring Your IACUC Is a Customer Service-Oriented Organization (IACUC Administration/Management and Process Track) Elizabeth Mothershed, Marky Pitts
  - Missouri

- **D11** What is the Certified Professional IACUC Administrator (CPIA®) Credential? Is It for You and, If So, How Do You Prepare? (IACUC Administration/Management and Process Track) Alisha Ardiana, MJ Shepherd
  - Mississippi

- **D12** Managing an IACUC in a Large Multi-Site, Multinational Institution (IACUC Administration/Management and Process Track) Colleen Cody, Donna Zyry
  - Parlor D

- **D13** Protocol Management: Databases and Electronic Methods – Determining What is Best for Your IACUC (IACUC Administration/Management and Process Track) Mary Beran, Patti Shanders
  - Chicago Ballroom VIII

- **D14** How Should Front Line Post-Approval Monitoring Personnel Respond to Possible Instances of Noncompliance? (Post-Approval Monitoring and Compliance Track) Brent Morse, Joe Newsome
  - Michigan A
4:15-5:30 PM: Didactic Sessions and Workshop Series D (cont.)

D15 Full or Designated Review: Understanding Each Process so as to Minimize Drift (Protocol Review Track) Rob Anderson, Jaimie Graff, Kim Taylor

D16 Assessing and Ensuring Personnel Competence and Qualifications (Qualifications and Training Track) Nicole Duffee, Molly Romick


D18 How to Identify and Correct Specific Isolated Deficiencies Before They Become Larger, More Pervasive Programmatic Issues (Semiannual Inspection and Programmatic Review Track) Mike Wyss

5:30-6:30 PM Closing reception... All are welcome to attend! Chicago Promenade